

### Appendix 1 -DSG HNB Management Plan Summary - 2024/25 - 2027/28

	Actual £'000	Forecast £'000	Forecast £'000	Forecast £'000	
<b>Income &amp; Expenditure</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/28</b>	<b>Comments</b>
HNB income (excluding Schools Block transfer)	76,068	81,280	85,385	89,398	4.7% increase
High Needs Block expenditure	79,497	89,360	100,329	109,359	9% increase
In-Year Unmitigated Forecast Under/(Over) Spend	<b>(3,429)</b>	<b>(8,080)</b>	<b>(14,944)</b>	<b>(19,961)</b>	Unmitigated in year deficit
Cumulative (Deficit)/Surplus *Unmitigated*	<b>(13,257)</b>	<b>(21,686)</b>	<b>(33,367)</b>	<b>(48,561)</b>	Cumulative deficit
Schools Block 0.5% Transfer to HNB	1,360	1,478	0	0	
<b>Cumulative (Deficit)/Surplus *Unmitigated* Post SB transfer</b>	<b>(11,897)</b>	<b>(20,208)</b>	<b>(33,367)</b>	<b>(48,561)</b>	Unmitigated cumulative deficit post Schools Block transfer
<b>Mitigating Items</b>					
<b>Managing Demand</b>					
<u>EHC Plans ceased to maintain</u> Following Annual Reviews considering if Children & Young People have met their outcomes and if an EHC Plan is needed going forward	321				To be replaced with a revised plan in line with the SEND Reform Plan and outcome of the White Paper.
<b>Improving Sufficiency of Places</b>					
Establishing a <u>new special school in Brent</u> proposed 150 places (Wembley Manor)	538	533	238		New SEND School - Wembley Manor
<u>Increased ARPs</u> Work with current school clusters to explore with schools how needs can be best met locally, focusing on increasing SEND capacity in mainstream through Additional Resource Provisions (ARPs)	371	481	609	193	New ARP Places including the SEND Phase 2 Program
<b>Increase in Special School Places</b>	779	436	3,585	2,264	New Special School places
<b>Financial Management</b>					
Administrative charges	125	185	185	185	Based on 0.5% of recoupment income forecast
Commissioning Arrangements	150	150	150	150	Based on outturn in previous years
DBV Initiative targeted support	266				
<b>Total Mitigating Items</b>	<b>2,550</b>	<b>1,785</b>	<b>4,767</b>	<b>2,792</b>	
<b>Mitigated Cumulative (Deficit)/Surplus</b>					
	<b>(13,606)</b>	<b>(18,423)</b>	<b>(28,600)</b>	<b>(45,769)</b>	Assumes 4.7% increase in income in 2027/28, 9% increase in expenditure and no Schools Block transfer
<b>Mitigated Best Case Scenario</b>					
	<b>(13,606)</b>	<b>(17,623)</b>	<b>(27,885)</b>	<b>(42,649)</b>	Assumes 4.7% increase in income, 8% increase in expenditure, Schools Block transfer in 2027/28 & £200k alternative to ceased plans in 26/27 and 27/28
<b>Mitigated Worst Case Scenario</b>					
	<b>(13,606)</b>	<b>(18,423)</b>	<b>(29,070)</b>	<b>(47,725)</b>	Assumes 4.7% increase in income, 10% increase in expenditure, no Schools Block transfer, no ceased plans, no administrative charges. Would be worse if Capital projects do not go ahead